

AEROSPACE · BID-DOOR READ · JUL 2026

The bid was one-deep. The support chain was the bid.

A public-record read of the New Medium Helicopter award: one bid, 23 platforms, 91 months, and a special-process approval gate the airframe headline does not show.

FTS 032735-2026 · 1 BID · 23 PLATFORMS ·
91 MONTHS · £989,469,800

REPORT 02 · OPEN · PUBLIC SOURCE

PHOTO CREDIT: DEPARTMENT FOR BUSINESS AND TRADE /
GOV.UK. LICENCE: OPEN GOVERNMENT LICENCE V3.0
UNLESS OTHERWISE STATED.



§00

THE BID
LEAD'S
PAIN

Commit to
delivery
before you
have proved
the support
tail,
approval
gate and
register
chain
underneath
the platform
headline.

— THE QUESTION

Can I prove the supply chain behind this airframe or build-rate bid will hold before I commit?

That is Aerospace GSBJ #1. The first answer is not a supplier list. It is the public bid-door: what the notice bought, what it scored, whether competition actually existed, and which approval gates sit beneath the word "airframe".

The locked hypothesis was sharper: the bid's rate assumption rests on a single UK special-process or forging house the bidder has not counted. Falsification changed the surface. The official records prove a one-bid airframe-and-support gate and a public special-process approval gate. They do **not** name a specific hidden processor. This report keeps that boundary visible.

1	91	£989.5m
BID RECORDED IN THE OFFICIAL OCDS PACKAGE	MONTHS OF PROCUREMENT AND SUPPORT	CONTRACT VALUE, SIGNED 23 MAR 2026

WHAT THIS BRIEFING IS

A worked read of public records only: Find a Tender, Companies House, PSC and charges pages, Gazette insolvency search, official MOD / DE&S announcements, Leonardo public supplier pages, and IEA public analysis. It is **not a forecast**, not advice, not a valuation, not a quality finding on any party, and not an assurance certificate.

§01

HOW THE
READ IS
HELD

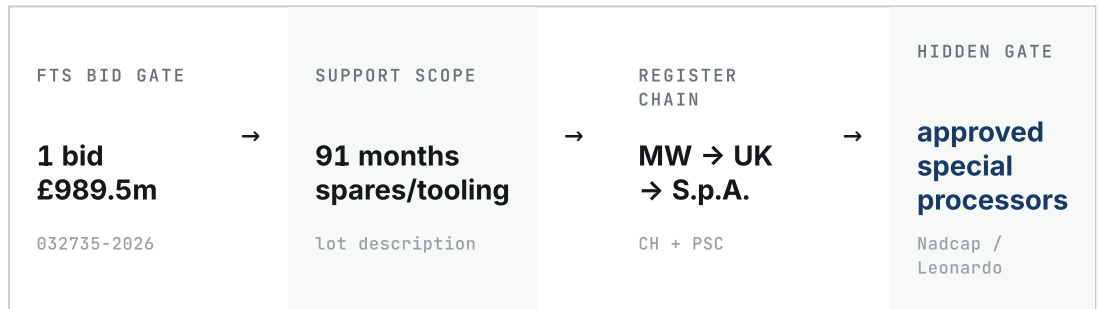
FTS proves
the door.
CH/PSC
proves
control.
Leonardo's
supplier
page proves
the special-
process
gate. IEA
proves the
tier-N
clock.

— THE ROUTE

The public record can already tell you where to press.

We read the NMH award as an instrument, not as an announcement. The official package states a competitive procedure with negotiation; the same package records **one bid**. It states **23 platforms**; the lot scope then turns the contract into training, spares, deployed support, specialist tooling, logistics, forward and depth maintenance, design-organisation modifications and technical support.

The next join is register control. Companies House resolves the UK helicopter entity chain from Leonardo MW Ltd to Leonardo UK Ltd, then to Leonardo S.p.A. The public supplier page resolves the process gate: where special processes are called up by purchase order or manufacturing pack, processors must be Nadcap-approved or Leonardo-approved. That is the non-obvious bid-door wedge.



HONESTY FENCE

The report does not claim a named UK forging house has been identified. It claims the public record proves where the proof burden moves: from the airframe headline to support scope, approval-chain evidence and tier-N material clocks.



THE WORKED READ

The airframe is the easy line. The support chain is the bid.

Five findings, each grounded in a public primary or official source. The surface shows the facts and the grade; the operating method remains private.

E1

FINDING 1

The one-bid figure is not inferred from press coverage. It is a field in the official OCDS package.

— THE READ · THE BID GATE

The official package records one bid.

THE READ · FINDING 1 OF 5

BASIS – FIND A TENDER OCDS RELEASE PACKAGE 032735-2026

E1 Finding 1 — the competition record had already narrowed to one submitted bid.

OCDS package rechecked 7 Jul 2026 · published 10 Apr 2026 · contract signed 23 Mar 2026



The public package does not just say "helicopters". It says one bid, one supplier, one 91-month procurement-and-support contract. THE BID-DOOR READ STARTS BEFORE A PRIVATE SUPPLIER LIST: WHAT THE NOTICE SCORES, WHAT IT BUYS, AND WHO CARRIES IT.

SOURCE – Find a Tender API, OCDS release package 032735-2026: bids.statistics measure "bids" value 1; contract value £989,469,800; dateSigned 23 Mar 2026; publishedDate 10 Apr 2026 (S1).

The notice retains the competition label: "Competitive procedure with negotiation." The machine-readable package supplies the missing shape: **bids.statistics.value = 1**. This is not a rumour about who withdrew; it is the official award package recording the submitted-bid count.

WHAT IT MEANS FOR THE BID LEAD

A one-bid award is not only a win story. It is a proof demand: where does the delivery burden now sit?

■ BUILT · PRIMARY RECORD

E2

FINDING 2

Support-chain assurance is a lens, not the masthead. Here it is the lens the buyer put in the scoring table.

— THE READ · THE SUPPORT TAIL

The lot scope bought the chain, not just the aircraft.

THE READ · FINDING 2 OF 5 BASIS – FTS LOT DESCRIPTION AND AWARD CRITERIA

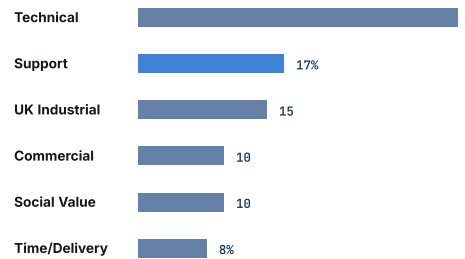
E2 Finding 2 — support, tooling and delivery confidence are bid variables on the face of the notice.

Scope and criteria quoted from the official release package; weighting labels as published

THE SCOPE LIST THAT TURNS AN AIRFRAME BID INTO A CHAIN COMMITMENT

23 platforms airframes	2 FSTDs crew simulators
Training courses aircrew + maintainers	Initial spares initial provisioning
Deployed support DSPs	Specialist tooling ground support equipment
Forward/depth maintenance support tail	DO modifications technical support

WEIGHTED BID VARIABLES



WEIGHTS SHOWN AS PUBLISHED; PASS/FAIL GATES INCLUDE QUALITY MANAGEMENT, CYBER-RESILIENCE AND SIMULATORS.

SOURCE – Find a Tender API, OCDS package 032735-2026: lot description lists FSTD, training, initial provisioning spares, deployed support packages, ground support equipment, specialist tooling, logistics/spares management, forward/depth maintenance and DO technical support; award criteria include Technical 40%, Support 17%, UK Industrial Contribution 15, Commercial 10, Social Value 10 and Time and Delivery Confidence 8% (S1).

A bidder treating NMH as "23 helicopters" would miss the contractual read. The notice puts **support** at 17%, **time and delivery confidence** at 8%, and **UK industrial contribution** at a published weighting of 15. Those are not decorative criteria. They are where a rate assumption either has evidence or becomes optimism.

WHAT IT MEANS FOR THE BID LEAD

Your proof pack has to follow **spares, tooling, simulators, maintenance and industrial contribution** before price is credible.

■ BUILT · NOTICE TEXT

E3

FINDING 3

No adverse finding is made. The register is used to locate control and rule out false independence in the proof pack.

— THE READ · REGISTER CONTROL

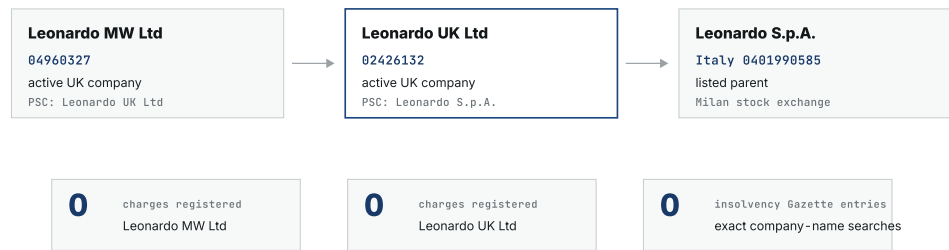
The UK helicopter company resolves to an Italian listed parent.

THE READ · FINDING 3 OF 5

BASIS – COMPANIES HOUSE COMPANY, PSC AND CHARGES PAGES; GAZETTE INSOLVENCY SEARCH

E3 Finding 3 — the control chain is visible before any private supplier list arrives.

Companies House pages queried 7 Jul 2026; PSC notifications active from 6 Apr 2016



SOURCE – Companies House pages for Leonardo MW Ltd 04960327 and Leonardo UK Ltd 02426132; PSC pages show 75%+ share and voting control by Leonardo UK Ltd and Leonardo S.p.A. respectively; charges pages show zero registered charges for both; Gazette insolvency exact-name searches return zero entries (S2, S3, S4).

The chain is public and ordinary: Leonardo MW Ltd is active; Leonardo UK Ltd is active; Leonardo S.p.A. is named on the PSC page and again in Leonardo UK's own footer as the wholly owned parent. The point is not alarm. The point is **where a bid proof must be attached**: the legal counterparty, the UK operating base, the parent-control layer and the support/process gates underneath.

WHAT IT MEANS FOR THE BID LEAD

The ownership read is not gossip. It is **company number, PSC page, charges page, Gazette check.**

■ BUILT · REGISTER

E4

FINDING 4

The report refuses the unproved supplier name. The public record supports the gate, not the identity.

— THE READ · HIDDEN APPROVAL GATE

The special-process house is not named. The approval gate is.

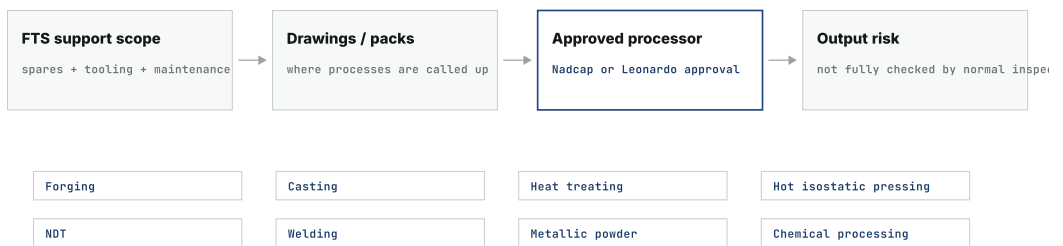
THE READ · FINDING 4 OF 5

BASIS – LEONARDO PUBLIC SUPPLIER PAGE AND SPECIAL PROCESSES GUIDEBOOK

E4 Finding 4 — forging, casting, heat treatment and NDT sit behind an approval rule.

Leonardo supplier page read 7 Jul 2026; guidebook dated 4 Apr 2024

WHAT THE PUBLIC RECORD PROVES: A PROCESS GATE, NOT A NAMED HIDDEN SUPPLIER



The bid lead has to prove the approval chain before committing rate, even when the public surface stops at categories.

SOURCE – Leonardo UK Special Processes page: where special processes are called on a Leonardo PO or manufacturing pack, processors must be Nadcap-approved or Leonardo-approved; listed commodities include forging, casting, heat treating, hot isostatic pressing, non-destructive testing, welding and chemical processing. Guidebook PAS254-R-UK-U rev.00.00 dated 4 Apr 2024 defines why special-process output cannot be readily verified by normal inspection (S5, S6).

This is where the literal hypothesis was tested. The public record does not name the processor that a private bid may depend on. But it does prove the proof burden: if a drawing, PO or manufacturing pack calls up a special process, the processor is not just "a supplier"; it must sit inside an approval regime. In a one-bid, 91-month support award, that gate is commercial evidence, not quality theatre.

WHAT IT MEANS FOR THE BID LEAD

Do not ask only "who makes the part?" Ask who is approved for the process that makes the part acceptable?

■ INDICATED · GATE PROVED

E5

FINDING 5

The comparator is descriptive, not a normalised benchmark. It shows buyer grammar, not future spend.

— THE READ · ROTARY COMPARATOR

The support tail is already a second large rotary buying lane.

THE READ · FINDING 5 OF 5 BASIS – OFFICIAL MOD / DE&S ANNOUNCEMENTS

E5 Finding 5 — another 2026 rotary record bought integrated in-service support.

Values as officially announced; periods differ and are not normalised

ROTARY WING: THE SUPPORT TAIL IS A REPEAT BUYING CLASS



NMH VALUE IS CONTRACT VALUE; RWE VALUE IS OFFICIAL ANNOUNCEMENT VALUE. TIME PERIODS DIFFER AND ARE NOT NORMALISED.

SOURCE – GOV.UK NMH release, published 2 Mar 2026: 23 medium-lift helicopters, Yeovil centre, UK supply chain of nearly 70 companies, 3,300 jobs. DE&S release, published 15 Apr 2026: £879m three-year Rotary Wing Enterprise contract for integrated Apache and Chinook in-service support, including maintenance, technical services, logistics and training (S7, S8).

The comparator matters because it defeats the "one aircraft sale" read. In April 2026, the same public system announced a **£879m**, three-year Rotary Wing Enterprise support contract for Apache and Chinook, including maintenance, technical services, logistical support and training. That is the same buying grammar: airframes make the headline; sustainment carries the work.

WHAT IT MEANS FOR THE BID LEAD

A support proof is not optional. The buyer is repeatedly buying availability work, not only platforms.

■ BUILT · OFFICIAL

E6

BOUNDARY

This page is deliberately descriptive-not-predictive: no material exposure is asserted for the platform without a bill of material.

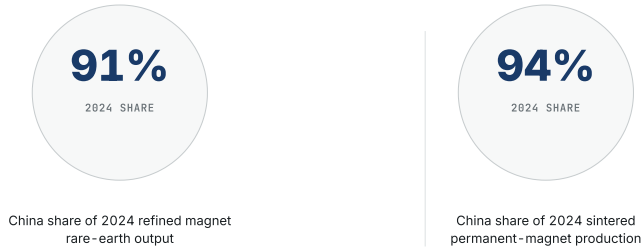
— THE READ · TIER-N CLOCK

The material clock is public. The airframe-specific bill is not.

E6 Boundary finding — tier-N concentration is real, but not an AW149 bill-of-material claim.

IEA Rare Earth Elements report, 2026; official public analysis

THE TIER-N CLOCK IS REAL; THE AIRFRAME-SPECIFIC MATERIAL BILL IS NOT PUBLICLY PROVED



IEA ALSO RECORDS CHINA EXPORT CONTROLS IN 2025 AND A ONE-YEAR SUSPENSION OF OCTOBER 2025 MEASURES IN NOVEMBER 2025.

SOURCE – IEA, Rare Earth Elements, 2026: China accounted for 91% of 2024 global refined output of magnet rare earths and 94% of sintered permanent-magnet production; IEA also records April/October 2025 rare-earth export controls and November 2025 suspension of October controls for one year. Figures carried as IEA analysis, not Lansary forecast (S9).

Permanent magnets, avionics and high-performance subsystems put tier-N materials into the bid proof. But the public record does not let us say that a named NMH component contains a named controlled material. The honest read is narrower and stronger: the **control clock exists**, the concentration is official, and a bid lead should require the private bill-of-material evidence that the public record cannot supply.

WHAT IT MEANS FOR THE BID LEAD

The public record tells you **which clock to ask about**. Your private chain tells you whether it touches your rate.

■ INDICATED · BOUNDED

§03

THE FINDING

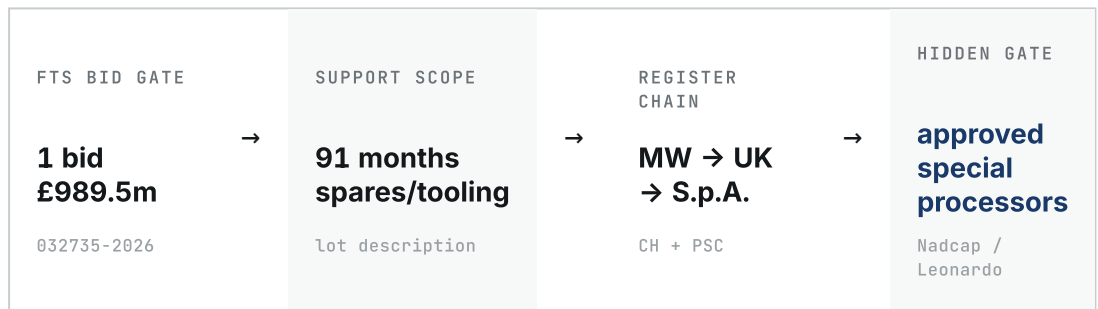
The public read does not need to know your private supplier list to tell you where the private proof must go.

— THE READ · THE FINDING

The bid-door finding, stated plainly.

The public record supports the JADE, with one hard boundary. It proves a one-bid rotary-airframe award, a 91-month support/spares/tooling commitment, scored support and delivery criteria, a register-visible parent chain, and a public special-process approval gate. It does **not** prove the identity of a hidden UK forging or special-process supplier. The proof burden survives; the named-processor claim does not.

That is enough for a monetisable bid-door wedge. The lead does not need a market map first. The lead needs to know whether the delivery commitment has evidence at the exact places the public record says matter: support scope, tooling, approved processors, parent-control layer and material-control clocks.



DESCRIPTIVE, NOT PREDICTIVE

No line here says a supplier fails, a programme slips, a material shortage occurs, or any bid outcome follows. The report reads public records and marks what is built, what is indicated, and what remains unproven.

E7

GRADED TO
THE
STANDARD

Honesty
keel: BUILT
/ INDICATED
/ UNPROVEN.
No black-box
score. No
assurance
certificate.

— THE READ · HOW FIRMLY IT STANDS

Every useful line is graded.

E7 The whole read, held to the published four-grade Standard.

WHAT THE READ ESTABLISHES	GRADE	RE-CHECKS / WHAT IT RESTS ON
■ NMH award package records one bid, £989,469,800 value, 23 platforms, 91 months and explicit support/tooling scope.	BUILT	FTS OCDS package 032735-2026 (S1).
■ Leonardo MW Ltd → Leonardo UK Ltd → Leonardo S.p.A.; UK charges pages show zero registered charges and Gazette insolvency exact-name searches return zero entries.	BUILT	Companies House, PSC, charges and Gazette pages (S2-S4).
■ Special-process approval gate is public; a named hidden processor is not public.	INDICATED	Leonardo supplier page and guidebook (S5, S6).
■ Rotary support comparator: £879m, three-year RWE support contract for Apache/Chinook.	BUILT	DE&S release, 15 Apr 2026 (S8).
■ Rare-earth tier-N concentration is real; platform-specific material exposure remains unproven without a bill of material.	INDICATED	IEA 2026 analysis (S9).
□ Whether the reader's own chain contains a single approved processor or same-parent alternate source.	UNPROVEN	Requires private supplier list, drawings/packs and approval evidence.

SOURCE – as cited per row; grades per the published Lansary Standard. Structured read only; no score is claimed.

§04

BRING THE
BID

A free
worked read
shows the
proof
points; a
paid
Evidence
Pack settles
your
position on
them.

— FROM PUBLIC READ TO PRIVATE DECISION

The private question is smaller, sharper and more valuable.

THE SAME DISCIPLINE, RUN ON YOUR BID

This read proves where the public record says the bid needs evidence. Your decision is whether your own chain has that evidence at those points.

A private Evidence Pack answers it without exposing you: **which suppliers carry the support tail, which special processes are called up, which processors are approved, whether an alternate source shares the same parent or approval bottleneck, and which material clocks touch the bill of material.** Every line is graded; every public figure re-pulls; every private line stays under NDA.

Bring the bid, platform, rate step or support commitment to lansaryaerospace.com.

THE STANDING FENCE

The **Lansary Standard** and **Verdict** are the published bar this work is built to meet — **not yet adopted as an external mandate**. This briefing is a demonstration on public records, not a client Verdict conferred on any named party. Firms and programmes appear only as subjects of cited, public, structural facts.

You see the evidence and the Standard. You do not see the cadence, routing, triage and private-chain join.
The operating method remains private.

NDA private
read

S-

EVERY
FIGURE
TRACEDFTS ·
CH/PSC/charges ·
Gazette ·
GOV.UK ·
DE&S ·
Leonardo ·
IEA

— SOURCES

Every figure, traced to a public URL and date.

PRIMARY PUBLIC RECORDS

- S1 Find a Tender OADS package 032735-2026**
— 10 Apr 2026; rechecked 7 Jul 2026. £989,469,800; signed 23 Mar; 23 platforms; 91 months; bids value 1; support scope and criteria.
<https://www.find-tender.service.gov.uk/api/1.0/ocdsReleasePackages/032735-2026>
- S2 Companies House: Leonardo MW Ltd**
— 04960327; active; inc. 11 Nov 2003; PSC Leonardo UK Ltd; 0 charges; queried 7 Jul 2026.
<https://find-and-update.company-information.service.gov.uk/company/04960327>
- S3 Companies House: Leonardo UK Ltd**
— 02426132; active; inc. 25 Sep 1989; PSC Leonardo S.P.A., Italy 0401990585; 0 charges; queried 7 Jul 2026.
<https://find-and-update.company-information.service.gov.uk/company/02426132>
- S4 The Gazette insolvency searches**
— exact-name insolvency searches for Leonardo UK Ltd and Leonardo MW Ltd: f:total = 0; queried 7 Jul 2026.
<https://www.thegazette.co.uk/insolvency/notice/data.json?text=%22LEONARDO%20UK%20LTD%22>
- S5 Leonardo UK Special Processes page**
— read 7 Jul 2026. Nadcap/Leonardo approval rule; lists forging, casting, heat treating, NDT and related processes.
<https://uk.leonardo.com/en/suppliers/special-processes>
- S6 Leonardo UK Electronics Special Processes Guidebook**
— PAS254-R-UK-U rev.00.00; dated 4 Apr 2024; defines special processes and validation; includes forging, casting, powder, heat treating and NDT.
https://uk.leonardo.com/documents/64103/13822759/Leonardo%2BUK%2BElectronics%2BSpecial%2BProcesses%2BGuidebook_PAS254-R-UK-U.pdf

OFFICIAL CONTEXT RECORDS

- S7 GOV.UK NMH announcement**
— 2 Mar 2026. Approx. £1bn; 23 helicopters; Yeovil centre; UK supply chain of nearly 70 companies; 3,300 jobs.
<https://www.gov.uk/government/news/billion-pound-helicopter-deal-secures-3300-british-jobs-boosts-battlefield-kit-and-unlocks-up-to-15billion-in-ukexports>
- S8 DE&S Rotary Wing Enterprise announcement**
— 15 Apr 2026. £879m; three years; Apache/Chinook support; Boeing Defence UK; maintenance, logistics and training.
<https://des.mod.uk/879m-apache-and-chinook-helicopters-contract-supports-more-than-1-200-uk-jobs/>
- S9 IEA Rare Earth Elements report**
— 2026. China share in 2024: 91% refined magnet rare earths; 94% sintered permanent magnets; controls timeline.
<https://www.iea.org/reports/rare-earth-elements/executive-summary>
- S10 Leonardo AW149 page**
— read 7 Jul 2026. AW149 UK medium helicopter; supply chain; Yeovil line; footer gives 02426132 and Leonardo S.p.A. parent.
<https://uk.leonardo.com/en/helicopters/military/aw149-medium-helicopter>

No live database writes. No paid sources. No client identifiers. Published for general information; nothing herein is a financial promotion, an invitation or inducement to engage in investment activity, or advice on the merits of any transaction, security or party. © 2026 Lansary.